



Transportation  
Safety Board  
of Canada

Bureau de la sécurité  
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du Canada



## Presentation to ISASI 2016

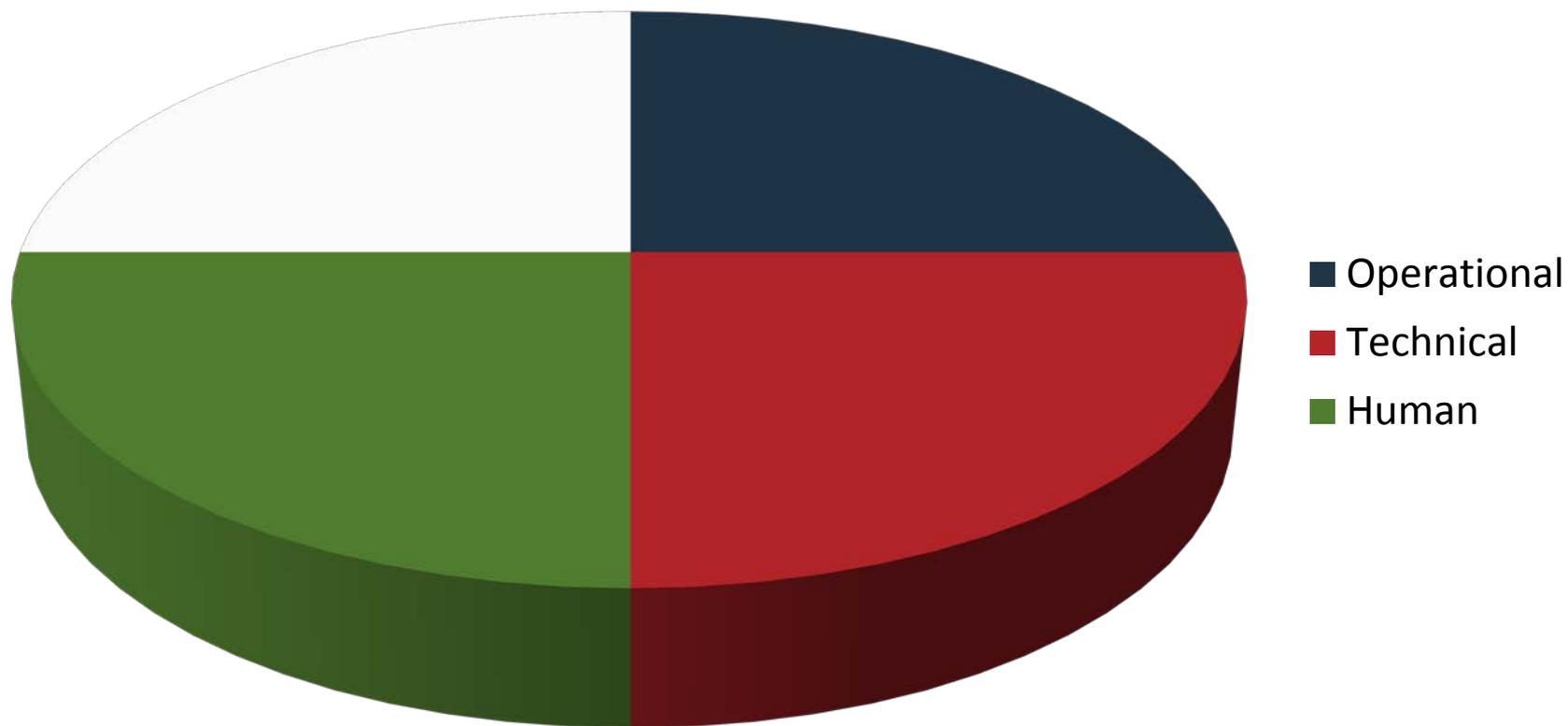
Kathy Fox

Chair, Transportation Safety Board of Canada

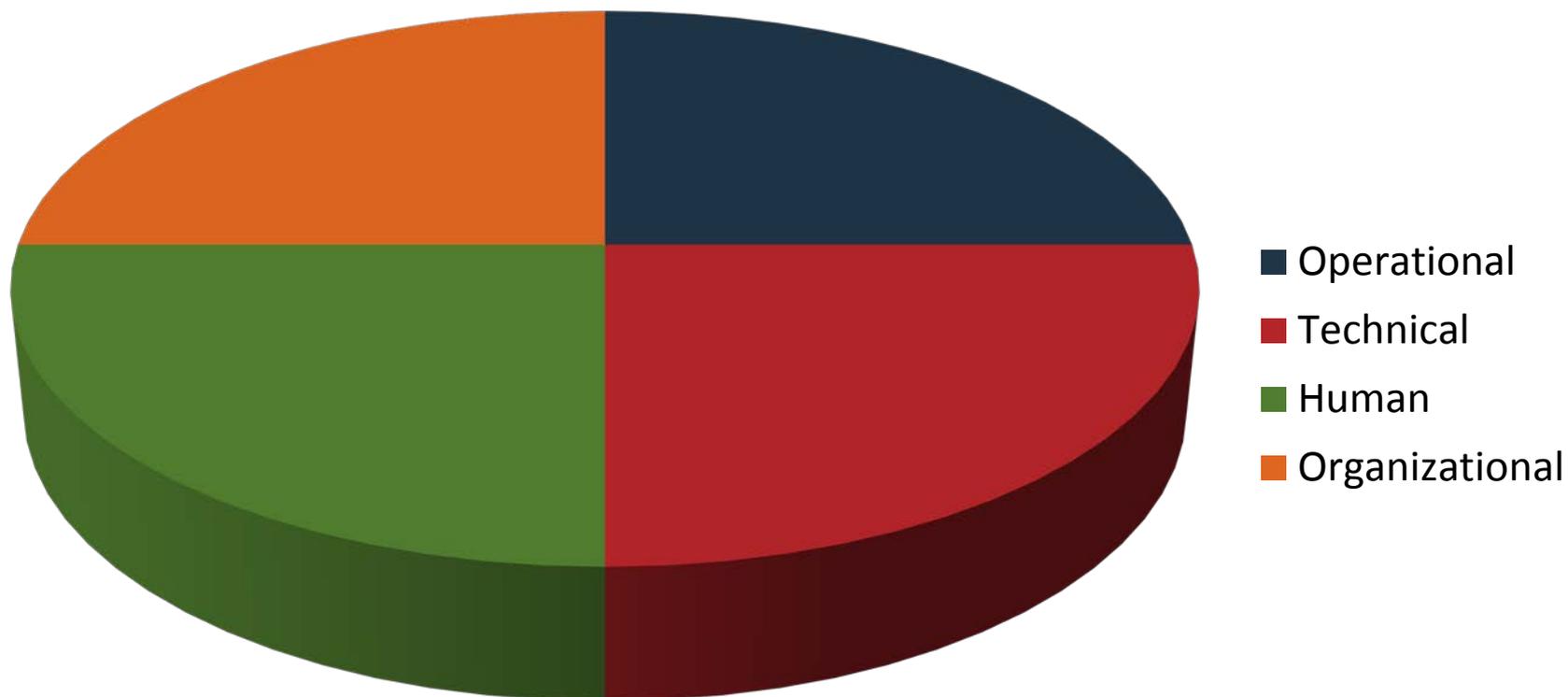
Reykjavik, Iceland 20 October 2016

Canada 

# Investigations: Putting the pieces together



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# Balancing competing priorities



**“No big deal?”**



# “The lack of a top-down safety culture”



TSB investigation A13W0120



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# “When is enough ... *enough?*”



**TSB investigation A13H0001**



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## A systems-level approach to SMS only works if all companies have:

- the **ability** to proactively identify safety deficiencies
- the **capability** to rectify them
- a top-down, organization-wide **commitment** to doing so
- balanced regulatory oversight



# QUESTIONS?



# Canada

